

DOCTORS MEMORIAL HOSPITAL
FY 2026 BUDGET

	2020 ACTUAL		2021 ACTUAL		2022 ACTUAL		2023 ACTUAL		2024 BUDGET		2025 BUDGET		2025 Annualized		2026 BUDGET									
INPATIENT ROUTINE	\$	1,598,851.00	4.70%	\$	2,412,400.00	4.79%	\$	1,992,282.00	3.19%	\$	1,585,200.00	2.20%	\$	1,891,367.23	2.59%	\$	1,926,230.28	1.97%	\$	1,550,858.67	1.16%	\$	1,659,418.77	1.16%
INPATIENT ANCILLARY		4,423,551.00	13.00%		9,348,711.00	18.58%		8,527,923.83	13.67%		7,211,415.48	9.99%		7,790,182.19	10.66%		11,041,108.15	11.31%		25,076,053.33	18.69%		26,831,377.07	18.69%
OUTPATIENT		27,995,302.00	82.30%		38,568,052.00	76.63%		51,857,279.65	83.13%		63,399,260.25	87.82%		63,368,166.00	86.75%		84,680,690.72	86.72%		107,528,862.67	80.15%		115,055,883.05	80.15%
TOTAL REVENUE		34,017,704.00	100.00%		60,328,163.00	100.00%		62,377,485.48	100.00%		72,195,875.73	100.00%		73,049,715.42	100.00%		97,648,029.14	100.00%		134,155,774.67	100.00%		143,546,678.89	100.00%
DEDUCTIONS FROM REVENUE			% of Gross Rev		% of Gross Rev		% of Gross Rev		% of Gross Rev		% of Gross Rev		% of Gross Rev		% of Gross Rev		% of Gross Rev		% of Gross Rev		% of Gross Rev		% of Gross Rev	
CONTRACTUALS		18,718,765.00	55.03%		28,410,426.00	56.45%		36,438,214.71	58.42%		46,065,515.35	63.81%		43,370,429.02	59.37%		62,367,792.35	63.87%		88,377,620.00	65.88%		\$94,564,053.40	65.88%
PRIOR YEAR ADJUSTMENTS		(1,114,521.00)	-3.28%		-	0.00%		-	0.00%		-	0.00%		-	0.00%		-	0.00%		-	0.00%		-	0.00%
OTHER DISCOUNTS		1,311,239.00	3.85%		1,304,428.00	2.59%		980,510.21	1.57%		1,224,058.60	1.70%		965,638.63	1.32%		5,176,361.07	5.30%		3,558,161.33	2.65%		\$3,807,232.63	2.65%
PROVISION FOR BAD DEBTS		2,392,898.00	7.03%		3,934,033.00	7.82%		5,325,753.82	8.54%		4,843,035.56	6.71%		5,193,324.57	7.11%		4,280,389.78	4.38%		5,720,012.00	4.26%		\$6,120,412.84	4.26%
CHARITY WRITE-OFFS		650,458.00	1.91%		674,693.00	1.34%		856,930.59	1.37%		1,004,381.22	1.39%		1,377,150.63	1.89%		1,473,550.00	1.51%		967,654.67	0.72%		\$1,035,390.49	0.72%
TOTAL DEDUCTIONS FROM REVENUE		21,958,839.00	64.56%		34,323,580.00	68.20%		43,601,409.33	69.90%		53,136,990.73	73.60%		50,906,542.85	69.69%		73,298,093.20	75.06%		98,623,448.00	73.51%		106,527,089.36	73.51%
OTHER OPERATING REVENUE																								
		44,072.00	0.13%		102,803.00	0.20%		28,287.23	0.05%		40,059.56	0.06%		34,721.98	0.05%		24,509.98	0.03%		96,522.67	0.07%		101,348.80	0.07%
NET REVENUE		12,102,937.00	35.58%		16,108,386.00	32.01%		18,804,363.38	30.15%		19,098,944.56	26.45%		22,177,894.55	30.36%		24,374,445.92	24.96%		35,628,849.33	26.56%		38,120,938.33	26.56%
			% of net Rev		% of net Rev		% of net Rev		% of net Rev		% of net Rev		% of net Rev		% of net Rev		% of net Rev		% of net Rev		% of net Rev		% of net Rev	
Salaries & Wages		5,635,935.00	46.57%		8,080,440.00	50.16%		8,633,401.40	45.91%		9,419,786.25	49.32%		9,859,494.75	44.46%		11,282,813.77	46.29%		12,098,662.67	33.96%		12,461,622.55	32.69%
Benefits		1,106,650.00	9.14%		1,441,020.00	8.95%		1,572,210.85	8.36%		1,536,619.52	8.05%		1,584,075.96	7.14%		1,569,212.48	6.44%		1,973,450.67	5.54%		2,032,654.19	5.33%
Contract Labor		371,347.00	3.07%		679,910.41	4.22%		1,006,924.57	5.35%		826,662.00	4.33%		540,369.00	2.44%		722,593.59	2.96%		1,184,777.33	3.33%		1,220,320.65	3.20%
Supplies		1,378,296.00	11.39%		2,921,396.84	18.14%		3,755,945.41	19.97%		4,043,633.87	21.17%		3,898,581.78	17.58%		4,920,864.57	20.19%		14,424,450.67	40.49%		15,145,673.20	39.73%
Medical Spec Fees		239,115.00	1.98%		328,816.42	2.04%		866,233.75	4.61%		352,137.15	1.84%		510,016.67	2.30%		107,550.00	0.44%		-	0.00%		-	0.00%
Purchased Services		1,473,597.00	12.18%		1,990,867.67	12.36%		1,614,822.58	8.59%		1,652,139.59	8.65%		1,536,175.95	6.93%		1,958,309.26	8.03%		1,717,572.00	4.82%		1,769,099.16	4.64%
Repairs & Maintenance		344,438.00	2.85%		423,065.10	2.63%		477,435.01	2.54%		408,017.34	2.14%		415,169.27	1.87%		475,337.55	1.95%		563,245.33	1.58%		580,142.69	1.52%
Marketing		22,276.00	0.18%		29,217.91	0.18%		36,918.09	0.20%		27,777.60	0.15%		106,893.97	0.48%		19,138.14	0.08%		12,438.67	0.03%		12,811.83	0.03%
Utilities		338,272.00	2.79%		341,914.99	2.12%		408,562.33	2.17%		399,450.77	2.09%		418,430.96	1.89%		424,948.87	1.74%		419,572.00	1.18%		432,159.16	1.13%
Other Operating Exp		119,765.00	0.99%		154,373.33	0.96%		252,560.72	1.34%		225,665.23	1.18%		211,849.35	0.96%		200,115.89	0.82%		278,888.00	0.78%		287,254.64	0.75%
Prop Taxes & Ins		345,018.00	2.85%		386,600.16	2.40%		570,983.05	3.04%		586,890.79	3.07%		424,826.84	1.92%		412,854.60	1.69%		567,508.00	1.59%		584,533.24	1.53%
Interest Expense		886,779.00	7.33%		859,142.26	5.33%		850,527.46	4.52%		864,344.48	4.53%		897,556.53	4.05%		838,652.13	3.44%		849,778.67	2.39%		875,272.03	2.30%
Rent/Lease		173,726.00	1.44%		168,122.84	1.04%		296,195.32	1.58%		480,674.61	2.52%		439,353.64	1.98%		493,150.02	2.02%		241,900.00	0.68%		249,157.00	0.65%
Depreciation/Amortization		715,499.00	5.91%		780,087.10	4.84%		973,485.35	5.18%		1,113,803.53	5.83%		898,022.80	4.00%		888,022.80	3.64%		986,813.33	2.77%		1,016,417.73	2.67%
TOTAL OPERATING EXPENSES		13,160,713.00	108.66%		18,584,975.03	116.37%		21,316,205.89	113.36%		21,937,602.73	114.86%		21,730,817.47	97.98%		24,313,563.66	99.76%		35,319,057.33	99.13%		36,667,118.07	96.19%
OPERATING MARGIN		(1,047,776.00)	-8.66%		(2,476,589.03)	-16.37%		(2,511,842.51)	-13.36%		(2,838,658.17)	-14.86%		447,077.08	2.02%		60,882.26	0.25%		309,792.00	0.87%		1,453,820.27	3.81%
Non-Operating Revenue (Expense)																								
Interest Income		13,711.00			15,326.00			1,725.46			1,990.91			15,000.00			73,979.79			57,076.00			58,788.28	
Grant Revenue		248,122.00			1,785,378.00			1,538,081.76			1,103,036.26			833,000.00			947,850.00			1,617,554.67			1,864,445.33	
Fundraising Income		17,184.00			-			-			-			-			-			1,219,217.33			1,255,793.85	
Other Income/(Expense)		35,343.00			366,242.00			-			-			42,166.07			60,353.11			-			-	
Total Non-Operating Revenue (Expense)		314,360.00	2.60%		2,166,946.00	13.46%		1,639,807.22	8.19%		1,105,027.17	5.79%		890,166.07	4.01%		1,081,982.90	4.44%		2,893,848.00	8.12%		3,179,027.46	8.34%
Excess Revenue over Expenses	\$	(733,416.00)	-6.06%	\$	(309,643.03)	-1.92%	\$	(972,035.29)	-5.17%	\$	(1,733,631.00)	-9.08%	\$	1,337,243.15	6.03%	\$	1,142,866.16	4.69%	\$	3,203,640.00	8.99%	\$	4,632,847.73	12.15%